



Finnish Defence Forces  
International Centre



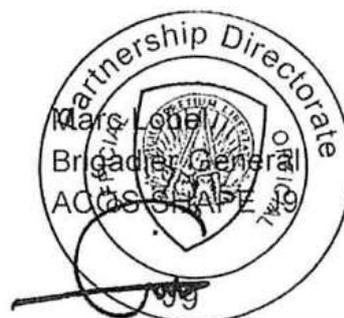
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SUBJECT: **Invitation to the NATO Senior Leader Seminar on Comprehensive Approach and Multi Domain Operations**

DATE: 14 – 16 April 2026 in Brussels, Belgium

1. NATO has never faced a security environment as complex, contested, and interconnected as it does today. Strategic competition below the threshold of armed conflict, rapid escalation across domains, and the blurring of military and civilian activity in the defence and security area demands complex interlinking of domains and instruments of power. In this environment, success in deterrence and defence depends on NATO's ability to integrate military power with political, economic, informational, cyber, and societal levers, and to do so at speed, across domains, and in concert with non-military partners. In a Collective Defence scenario the Comprehensive Approach is no longer optional, it is mission-critical to effective Multi-Domain Operations.
2. The NATO Senior Leader Seminar on Comprehensive Approach and Multi-Domain Operations provides a **senior-level forum** to examine one of the Alliance's most pressing challenges: **how to synchronise military and non-military activities to achieve strategic effects required to deter and defend.**
3. The seminar will focus on:
  - Translating the Comprehensive Approach and its evolution to Collective Defence from concept to **operational reality**;
  - Enabling **effective Civil-Military integration** in Multi-Domain Operations;
  - Aligning NATO efforts with those of **nations, the European Union, the United Nations, and other key actors**;
4. On behalf of SHAPE, and in partnership with the **Finnish Defence Forces International Centre (FINCENT)** and the **NATO Civil-Military Cooperation Centre of Excellence**, this seminar will bring together a select group of senior leaders to discuss those important matters and develop recommendations to strengthen the Alliance. It will be supported by NATO senior leadership and senior representatives from the **European Union** and the **United Nations**, ensuring a truly comprehensive, multi-actor perspective.
5. The target audience includes **senior military officers (OF-5 and above)** and civilian or police equivalents operating at the strategic or operational level, drawn from NATO Command Structure, NATO Force Structure, USEUCOM, international organisations, selected NGOs, and academia.

Esapekka Vehkaoja  
Colonel  
Commandant FINCENT



## ANNEXES:

- A. Administrative and Coordinating instructions
- B. Draft agenda
- C. Article about the 2025 SEMINAR

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#### NATO Training Centres

1. Joint Warfare Centre
2. Joint Analysis and Lessons Learned Centre
3. Joint Forces Training Centre
4. NATO SCHOOL Oberammergau (ETEE Department Head)
5. NMIOTC

#### NATO Centres of Excellence (COEs)

1. Collective Cyber Defence Centre of Excellence (CCD COE)
2. Crisis Management and Disaster Response COE (CMDR)
3. Command and Control Centre of Excellence (C2)
4. Defence Against Terrorism (DAT)
5. Security Force Assistance (SFA)
6. Stability Policing Centre of Excellence (NSPCOE)
7. Strategic Communications Centre of Excellence (COE STRATCOM)
8. Civil-Military Cooperation Centre of Excellence (CCOE)

#### Partnership Training and Education Centres (PTECs)

1. Crisis Management and Multinational Operations Department (CMMOD), Romania
2. German Armed Forces United Nations Training Centre, Germany
3. Hungarian Defence Forces Peace Support Training Centre (HDF PSTC), Hungary
4. International Peacekeeping and Security Centre (IPSC), Ukraine
5. Multinational Peace Support Operations Training Center (MPSOTC), Greece
6. Nordic Centre for Gender in Military Operations (NCGM), Sweden

7. Peacekeeping & Stability Operations Institute (PKSOI), United States of America
8. PfP Training Centre, Türkiye
9. Crisis Management and Multinational Operations Department (CMMOD), Romania
10. Swedish Armed Forces International Training Centre (SWEDINT), Sweden

Other

1. Ministry of Defence, Finland
2. Ministry of the Interior, Finland
3. Defence Command, Finland
4. Defence Command Finland J5, Finland
5. Defence Command Finland J7, Finland
6. National Defence University, Finland
7. Finnish Defence Forces International Centre (FINCENT), Finland
8. Crisis Management Centre Finland (CMC Finland), Finland
9. Norwegian Defense University College, Norway